

Jeffrey N. Thomas

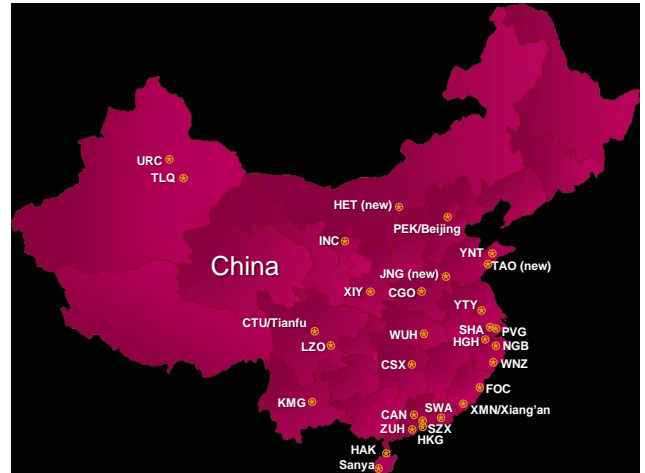
CEO



Overview

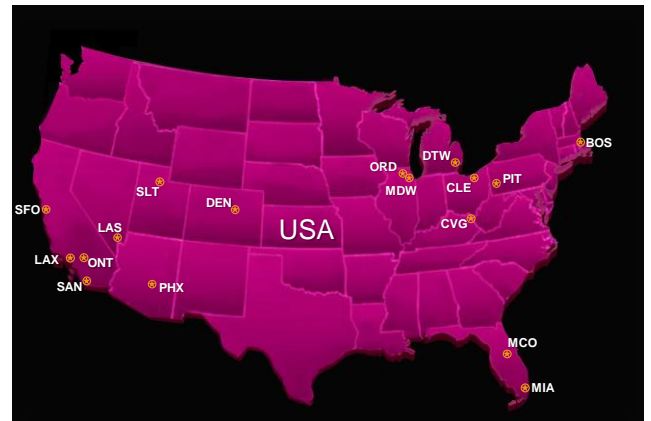
Jeff Thomas is now offering his expertise through the **Strategic Planning Services** consultancy founded in 2018 with partners which provides Strategic Planning, Conceptual Design, Management Advisory Services in Design and Operations to major airports globally.

His combination of strategic and financial advisory experience, major airfield layout master planning, terminal facility planning/conceptual architectural design expertise applied in international markets globally provides him a perspective on complex projects that is both broad and deep. Since 2000, Mr. Thomas has personally focused primarily on airport development and expansion for Chinese clients where he has been involved with 13 of the top 15 airports in the period since 2004.



Aviation Planning Background

Almost fifty-one years ago, Jeff Thomas stepped into the aviation arena and began a career striving to be unafraid to propose creative and visionary concepts. He has provided counsel, insight and expertise on the layout and design of some of the world's busiest and most successful international hub/gateway airports including ones in Shanghai, Chicago, Denver, Los Angeles, Dubai, Beijing, Hong Kong, Jeddah and many others. His extensive long-term experiences in Chicago, Los Angeles, and Shanghai have provided him with insight into the strategic role and demand characteristics of airports that serve as international/domestic hubs in multi-airport regions.



Role in Building Airport Industry Planning Capability

Mr. Thomas has mentored many industry leaders during his 50 years at Landrum & Brown (L&B). During his nearly 40-year tenure as CEO and/or majority owner, Jeff helped develop other leading airport planning firms that also have expanded the aviation industry capacity:

- **Airport & Aviation Professionals (AvAirPros):** Founding Partner/Board Member of the foremost consultancy to airlines for implementation/operation of major US airport capital programs;
- **Ricondo & Associates (R&A):** Founding Shareholder/mentor to this minority owned, full service airport planning and consulting firm, which has become a major competitor to L&B in the US;
- **Unison Consulting Group:** Founding Shareholder/principal mentor of this successful minority owned business specializing in aviation and municipal financial and planning services.
- **LBTTTC, Ltd Shanghai:** As L&B CEO /Senior PRC Principal, he was responsible for establishing this Wholly Owned Foreign Enterprise, which expanded into Terminal Conceptual Design and Design Advisory services. Under his leadership LBTTTC was the winner or top 3 finisher in over 30 International Terminal or Airport Design competitions at major China airports.

Key Recent Experience

Jeff has been a pioneer in the global airport planning industry. He has provided hands-on technical support to airports and industry agencies promoting the use of innovative planning solutions and operating strategies, designed to enhance capacity with financial prudence and environmental responsibility. At every step, he serves clients with integrity, professionalism and passion.

Most recently, Jeff has been heavily involved in advising the Shanghai Airport Authority on the development of Pudong and Hongqiao International Airports. At PVG he helped define future development of the airfield runway system and planning/conceptual design of terminal facility expansions, including the site configuration and apron/gate layout for the 100-gate S1-S2 satellite complex currently under construction. He led the Master Plan for Hongqiao T2 airfield expansion including lead for the conceptual design of the SHA West Terminal (T2) and integrated GTC. Mr. Thomas was involved in a runway configuration and capacity assessment analysis for the New Beijing Airport, as well as the 6-runway configuration layout planning for the Tianfu new Chengdu second airport and the Master Planning and T4 Concept Design at Xian International Airport. He also prepared the conceptual re-configuration for the new Dubai Al Maktoum International Airport 5 runway airfield system and related expansion of the primary midfield terminal area site and revised land uses.

Airport Clients - Functional Services Provided

A partial listing of airports Jeff has personally served in the PRC, US, and major others globally follows:

- **Shanghai Airport Authority**
 - Strategic Planning & Design of Multi-Airport System
 - Long-Range Shanghai Regional Demand Forecast
- **PVG-Shanghai Pudong International Airport**
 - Terminal Area Master Planning
 - Airfield Runway System Layout Plan Current/Ultimeate
 - Terminal 2 Apron Design and Operations
 - S1-S2 Satellite Site Plan & Gate Layout
 - Terminal 3 Site Analysis
- **SHA-Shanghai Hongqiao International Airport**
 - Master Planning
 - Advanced Airfield/Terminal Planning
 - Terminal 2 Concept and Functional Design
 - GTC Development Area Land Use Concept
- **CAN-Guangzhou Baiyun International Airport**
 - Terminal 2 Planning and Functional Design
 - Master Planning
- **CTU - Chengdu International Airport**
 - T2 Conceptual Planning
 - T2 Schematic Design
- **Tianfu New 2nd Second Airport**
 - Master Planning
 - Airfield Layout Plan
- **XIY - Xi'an Xianyang International Airport**
 - Master Planning
 - Terminal 4 Planning and Functional Design
- **XMN - Xiamen International Airport**
- **Xiang'an New Xiamen Airport**
 - Airfield and Land Use Planning
 - Terminal Design Advisory Services
- **HKG - Hong Kong International Airport**
 - Strategic Analysis of Facility Development-SOMAD
- **SZX - Shenzhen International Airport**
 - Master Planning
 - Terminal 3 Conceptual Design
 - Conceptual Design of Satellite Concourse
- **PEK - Beijing Capital International Airport**
 - Terminal 3 Concept Design Competition
 - Master Planning Competition Planning
- **Beijing 2nd Airport Airfield Runway Layout & Capacity**
- **HGH - Hangzhou International Airport**
 - Airfield and Terminal Area Planning
 - Strategic Development Plan
- **Other PRC Airports Personally Served**
CGO; New TAO; CSX; URC; HAK; ZUH; HET; KMG
- **City of Chicago Department of Aviation**
 - Air Service Market Development
 - Organization Development
 - Policy Options Evaluation
 - Regional System/Demand Forecasting
 - Lake Calumet 3rd Airport Site Selection and Feasibility Study
- **ORD - Chicago-O'Hare International Airport**
 - ODP Master Planning
 - ODP Terminal 1 and Terminal 5 Site Planning
 - Cargo Facility Planning
 - Use & Lease Agreement Negotiator for ODP Capital Program and Airline Terminal Leases
 - ODP Construction/Operational Planning
 - ODP Environmental Analysis - EIS
 - ODP Capital Funding Bond Feasibility Analysis
- **MDW - Chicago Midway Airport**
 - Terminal Facility Planning
 - Master Planning
 - Environmental Planning – EIS
- **Los Angeles World Airports**
 - Strategic Regional System/Demand Forecasting
- **LAX - Los Angeles International Airport**
 - Airport Master Planning
 - Terminal Conceptual Planning
 - Environmental Planning/EIS for 3 Plan Options
 - Land Acquisition Plan /Facility Relocation Support
- **DEN - Denver International Airport**
 - Airfield Layout Master Plan for 12 Runway Layout
 - Land Use Planning
- **MCO - Orlando International Airport**
 - Master Planning – Pre-Disney Public Announcement and post Disney World opening)
 - Land Acquisition Planning
 - Terminal Facilities Planning
- **BOS – Boston Logan International Airport**
 - Master Planning
 - Environmental Planning – (1st major airport EIS)
- **PHX – Phoenix Sky Harbor International Airport**
 - Terminal Facilities Planning
 - Master Planning
- **LAS – Las Vegas McCarron International Airport**
 - Terminal Facilities Planning
- **PIT – Greater Pittsburgh International Airport**
 - Master Planning
 - Land Acquisition Planning
- **MIA – Miami International Airport**
 - Master Planning
- **Other US Commercial Airports Personally Served**
KCI; SFO; DTW; SAN; ONT; STL; LAS; CVG; HNL; BDL; SHV; SJU, STT; BNA; NTD

Other Global Airports Personally Served

- Dubai Al Maktoum International Airport
 - Airfield 5 Runway Layout Plan Configuration
 - Terminal Area and Airport Land Use Master Planning
- JNB – Johannesburg O R Tambo International Airport
 - MasterPlanning – Airfield and Terminal
- King Abdulaziz International Airport, Saudi Arabia
 - Contract Operational Management
 - Organization Development

Educational Background

- Bachelor of Science, Business Administration – University of Cincinnati
- Studies in Architecture (4 years) – University of Cincinnati College of Design, Architecture, Art, Planning